

Business, Digital & AI Transformation Advisor



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As a business, digital and AI transformation consultant, I support organisations and executives in designing sustainable transformations, aligning strategy, product, technology and human dynamics.

With over twelve years of experience in complex contexts (banking, insurance, public sector, data & AI), I work at the intersection of corporate strategy, product-oriented operating models, portfolio governance and execution.

I support product transformations that integrate AI, helping to identify high-value use cases, structure decision-making and governance, and integrate AI in a pragmatic and responsible manner into products and processes.

My approach combines Lean Portfolio Management, product thinking, scale agility, and principles from the neuroscience of learning, with a particular focus on engagement, decision-making clarity, and sustainability of change.

Digital Transformation

Collective Engagement

Flow Efficiency

AI for Product

Training



SKILLS

Transformation

- Business & Digital Transformation
- AI Product Transformation
- Lean Portfolio Management & Gouvernance
- Product-oriented operating models
- Agility at scale & flow optimisation
- Strategic support for executives
- Neuroscience-based learning and engagement



Types of Interventions

- Transformation diagnostics (strategy → delivery → run)
- Overhaul of governance and portfolio management
- Product model and platform design
- Exploration and prioritisation of AI use cases
- Executive strategic alignment workshops
- Coaching for executives, managers and transformation teams



LANGUAGES



English



Lived 2 years in London, UK



Arabic



Native



EXPERIENCES

Business & Digital Transformation Consultant

EDF Power Solutions - Since October 2025 - Freelancer - Nanterre - France



- Leading a systemic transformation assessment of multi-product and multi-country programmes.
- Mapping of value streams, decision-making processes, bottlenecks and redundancies.
- Design of a Lean Portfolio Management model (intake, prioritisation, governance).
- Supporting the transition from a project/budget-based approach to a capability-based, value-oriented approach.
- Exploration of AI use cases (NLP, automation, decision support) to improve demand qualification and portfolio management.
- Facilitation of executive workshops (VSM, strategic alignment, roles & responsibilities, participatory budgeting).

Enterprise Agility & Transformation Coach

La Poste - January 2022 to March 2026 - Freelancer - Issy-les-Moulineaux - France



- Supporting the transition to a product-oriented organisation and SAFe.
- Advising management on value streams, portfolio structuring and flow optimisation.
- Coaching for managers, product managers and teams.
- Training and certification of over 460 individuals in scaled agility practices.
- Contribution to structuring governance and delivery in a Data & AI context.

Release Train Engineer / Agile Coach

Société Générale - April 2019 to January 2022 - Freelancer - La Défense - France



- Implementation of Lean Portfolio Management for DATA portfolios.
- Supporting the transition from a project culture to a product culture.
- Coaching for executives, RTE, product managers and architects.
- Design of strategic management dashboards.

40 years old
Driving License

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☎ 0659827721

- Role of RTE on critical data platforms.

Product and Team Agility

Banks, Publishers, Insurance Companies - 2010 to 2019

- 2019 - 2019: Product Coach at Europ Assistance
- 2016 - 2019 : Agile Coach at BNP Paribas CIB
- 2012 - 2015 : Agile Team Leader at Banque de France
- 2011 - 2013 : Scrum Masters Lead at Linedata
- 2010 - 2011: Scrum Developer at Cylande Africa

INTERESTS

Travel

Experiencing the world through new perspectives

Literature

There is no such thing as 'truth'

EDUCATION

Software Engineer

INSAT

2004 to 2010

Professional Coach Consultant

LINKUPCOACHING

January 2020 to September 2020

CERTIFICATIONS



Training from the Back of the
Room Certified Trainer 04/2022



SAFe SPC 01/2021
([View certification](#))



Fundamentals of Neuroscience,
Part 1: The Electrical Properties
of the Neuron 10/2023
([View certification](#))



Certified OKR Practitioner (C-
OKRP)™ 03/2022
([View certification](#))

PORTFOLIOS

Certifications



CONFERENCES AND EVENTS



Since 2023 - Sessionize - International Speaker (Speaker)

- Top 3 % Speakers Worldwide (Sessionize)
- <https://sessionize.com/hafedh-messaoudi/>



2024 et 2025 - Agile en Seine - Paris - Speaker (Speaker)

- Conference "Ralentir pour mieux accélérer"
- Atelier "Les Neurosciences de l'Engagement"



2025 et 2026 - Scan Agile - Helsinki - Workshopper (Speaker)

- Workshop "The Neuroscience of Engagement"
- Workshop "Stop Copy Pasting Workshops! Let's cook yours"



2025 - Agile Prague - Speaker (Speaker)

Conference "Neuro-Agile Transformation - Unleashing Brain Power for Learning and Change"



Since 2023 - Autres Conférences - Speaker (Speaker)

- Agile Tour Genève 2024 / Agile En Med Casablanca 2024 / "Ralentir pour mieux accélérer! Transformer les Défis en Succès avec l'Approche Systémique"
- Agile Tour Lausanne 2024 "Arrêtez de patauger ! Boostez vos transformations avec les neurosciences de l'apprentissage"
- 9ième Journée Agile au Mans "Les neurosciences de l'engagement"
- Agile meets Architecture 2025 "From Raid Leader to Agile Leader: How MMORPGs Shaped My Path to Enterprise Agility"
- Lead Innovation Day 2025 "Practical Tools for Designing Transformative Workshops"
- LudiNord Pro 2025 "Les neurosciences de l'engagement"
- Agi'Lille 2025 "Arrêtez de patauger ! Boostez vos transformations avec les neurosciences de l'apprentissage"
- Agile Tour Nantais 2025 "Arrêtez de patauger ! Boostez vos transformations avec les neurosciences de l'apprentissage"